



Ref. No.: MUM/SEC/145-09/2022

September 9, 2021

To,

The Manager
Listing Department
BSE Limited
Phiroze Jeejeebhoy Tower
Dalal Street
Mumbai - 400001

The Manager
Listing Department
National Stock Exchange of India Limited
Exchange Plaza, 5th Floor, Plot C/1,
G Block, Bandra-Kurla Complex
Mumbai - 400051

Scrip Code: Equity (BSE: 540716/ NSE: ICICIGI)

Dear Sir/Madam,

Disclosure under Regulation 30 read with Schedule III and Regulation 46(2) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015

Please find enclosed herewith corporate presentation.

The above intimation will also be available on the website of the Company at www.icicilombard.com.

You are requested to kindly take the same on records.

Thanking you,

Yours Sincerely,

For ICICI Lombard General Insurance Company Limited

Vikas Mehra
Company Secretary

Encl: As above

ICICI Lombard General Insurance Company Limited

IRDA Reg. No. 115
Mailing Address:
401 & 402, 4th Floor, Interface 11,
(Chargeable)
New Linking Road, Malad (West),
Mumbai - 400 064

CIN: L67200MH2000PLC129408
Registered Office:
ICICI Lombard House, 414, Veer Savarkar Marg,
Near Siddhi Vinayak Temple, Prabhadevi,
Mumbai - 400 025

Toll free No. : 1800 2666
Alternate No.: +91 8655222666
Email: customersupport@icicilombard.com
Website: www.icicilombard.com



Corporate Presentation

September 9, 2021

Agenda

- Industry Overview
- Company Strategy
- Scheme of Arrangement
- ESG Initiatives



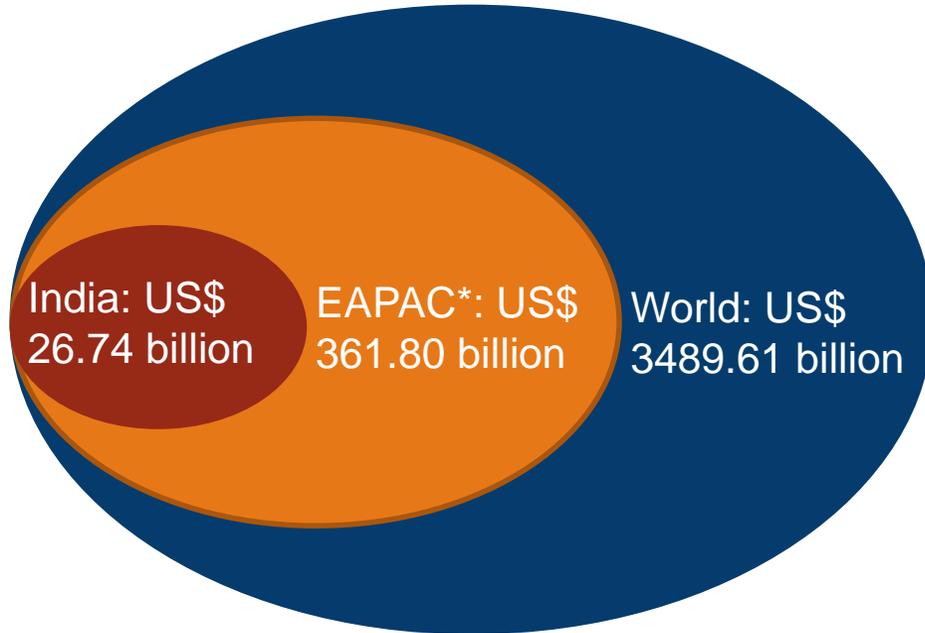
Agenda

- **Industry Overview**
- Company Strategy
- Scheme of Arrangement
- ESG Initiatives



India Non - life Insurance Market - Large Addressable Market

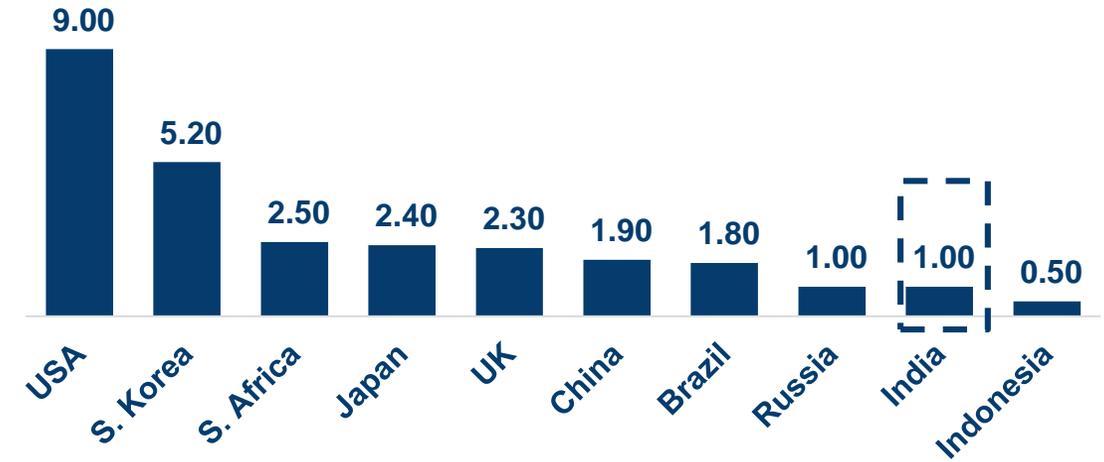
Massive growth opportunity in non-life premiums



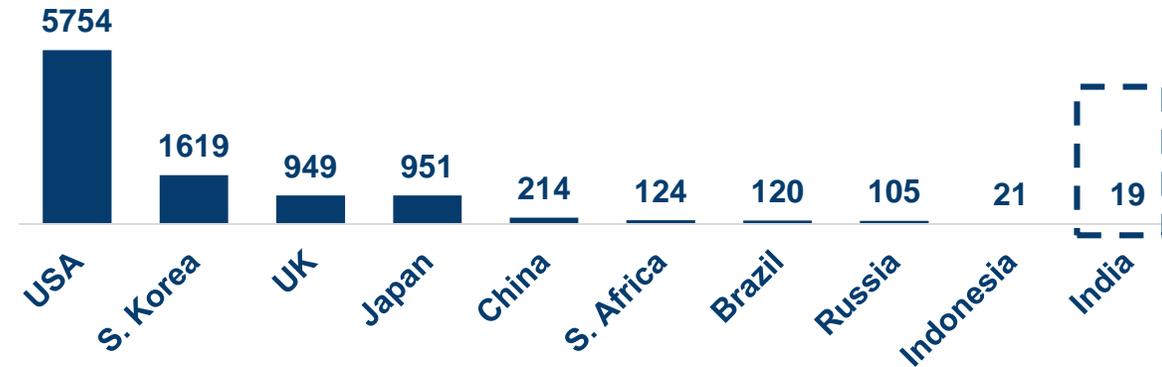
- 4th largest non-life insurance market in Asia and 14th largest globally
- Non-life Insurance penetration in India was around 1/4th of Global Average in 2020
- Operates under a “cash before cover” model

Significantly underpenetrated

Premium as a % of GDP (CY20) (US\$)

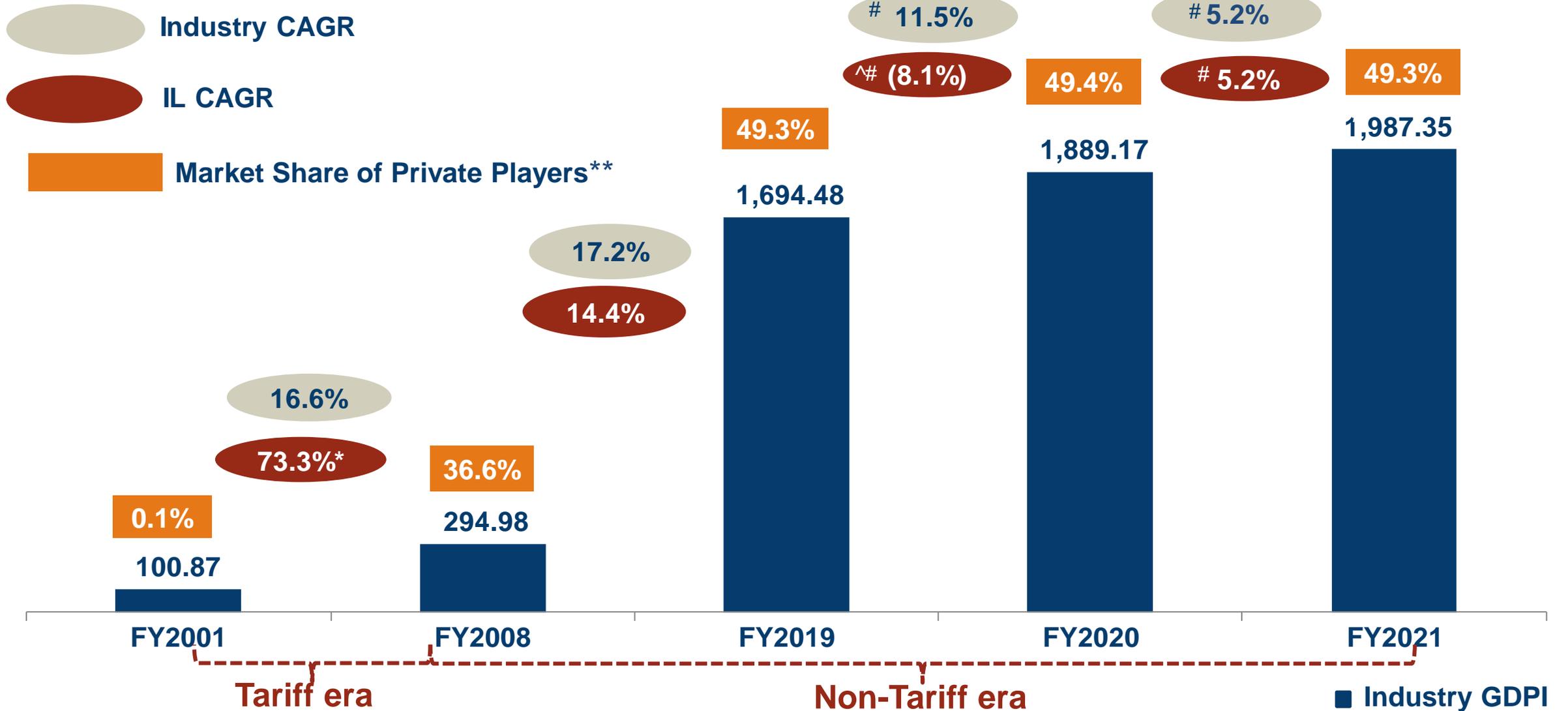


Non-Life Insurance Density (Premium per capita) (CY20) (US\$)



Industry has witnessed steady growth

₹ billion



Tariff era

Non-Tariff era

■ Industry GDP

13 years CAGR : Industry – 15.8%; IL – 11.7%

*IL CAGR FY2003 – FY2008

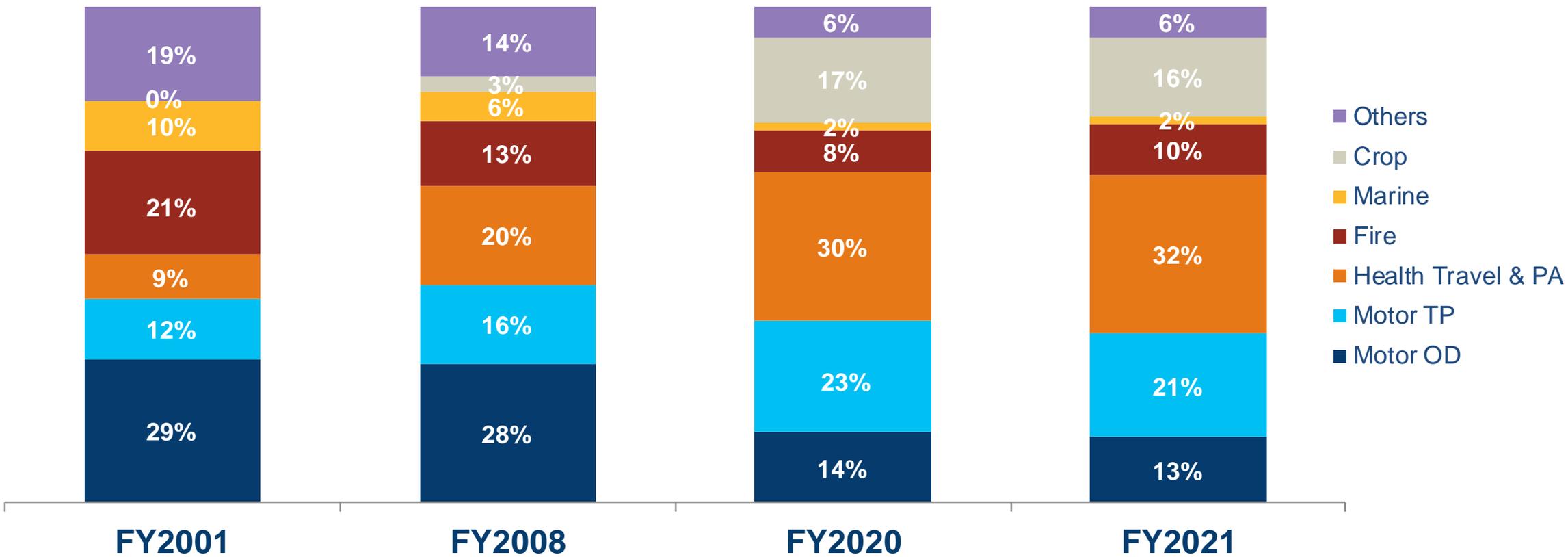
**Excluding Standalone Health Insurers

^ Due to cautious approach on underwriting crop segment

#Growth

Industry business overview

Product Mix

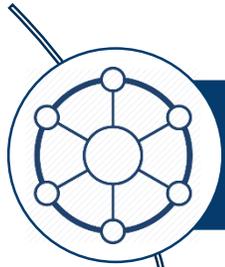


Agenda

- Industry Overview
- **Company Strategy**
- Scheme of Arrangement
- ESG Initiatives



ICICI Lombard - Strategy



Diversified Product Mix and Distribution



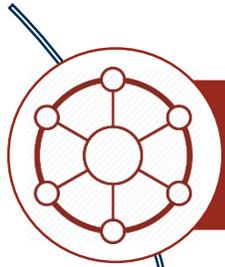
Excellence in Customer service and Technology



Robust Risk Framework

Financial Performance & Sustained Value Creation

ICICI Lombard - Strategy



Diversified Product Mix and Distribution



Excellence in Customer service and Technology



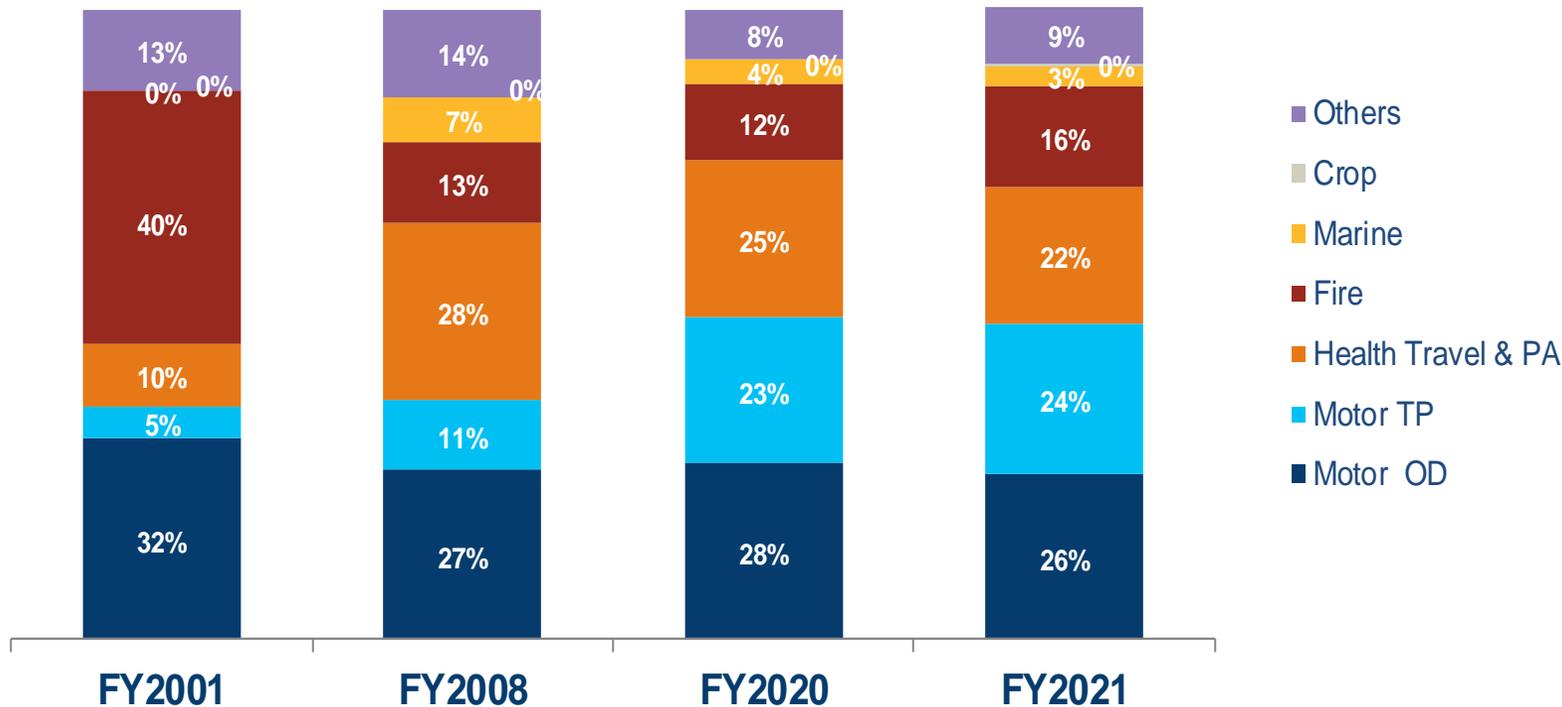
Robust Risk Framework

Financial Performance & Sustained Value Creation

Diversified Product Mix and Distribution

Rank amongst Private Sector Multi-Product insurance (GDPI basis)

Product Mix



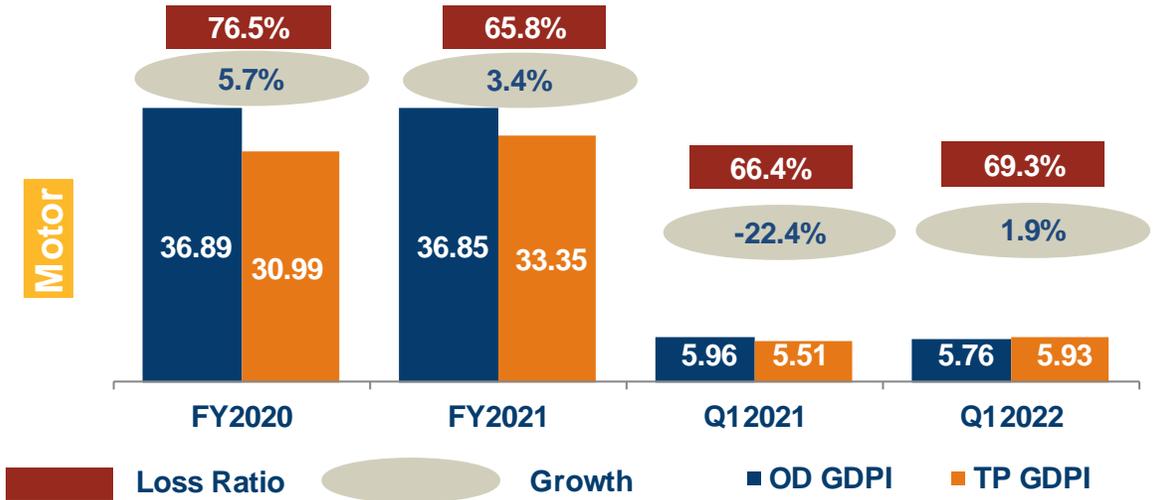
Line of Business	FY2020	FY2021
Motor OD	#1	#1
Motor TP	#2	#1
Health, Travel & PA	#1	#1
Fire	#1	#1
Marine	#1	#1
Engineering	#1	#1

- Diversified product mix– motor, health, travel & personal accident, fire, marine and others
- SME business growth was 34.5% for FY2021 (29.1% for FY2020)

Comprehensive Product Portfolio - Motor

₹ billion

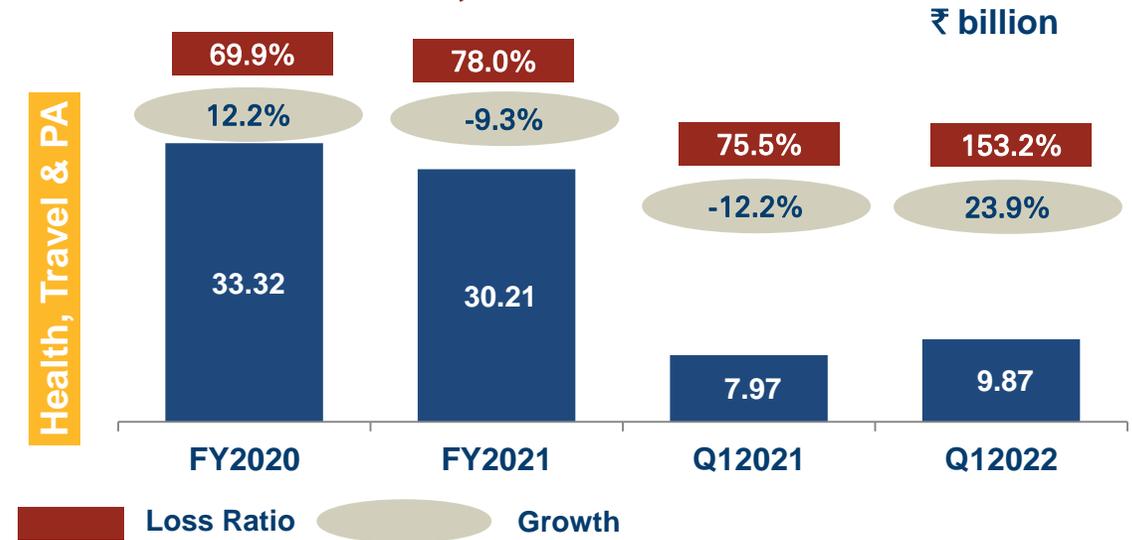
Motor GDPI Mix		
Type	Q12021	Q12022
Private car	59.2%	51.6%
Two Wheeler	26.0%	30.0%
Commercial Vehicle	14.8%	18.4%



- Loss cost driven micro-segmentation resulting in focus on relatively profitable segment
- Advance premium at June 30, 2021 : ₹ 32.11 billion (₹ 32.06 billion at March 31, 2021)
- No revision by the Authority on prevailing Motor TP rates
- Lower drop in frequency owing to Covid-19 related lockdown in certain states unlike a complete lockdown during same period last year

Comprehensive Product Portfolio – Health, Travel & PA

Health, Travel & PA GDPI Mix		
Type	Q12021	Q12022
Individual	20.1%	20.2%
Group – Others	10.8%	12.5%
Group Employer-Employee	69.1%	67.2%
Mass	0.0%	0.1%



- Individual health indemnity business grew by 20.4% for Q12022 (25.2% for Q12021)
- Reduction in sourcing from Corporate Agent - Banks led to lower growth in Group – Others business for Q12022
- IL Take Care for customer engagement & servicing of health, motor and travel customers
 - More than 700K+ users downloaded till Q12022 (200K+ users downloaded in Q12022)
- Launched Complete health insurance product, for wider coverage and price revision launched in November 2020 for new customers and from January 2021 onwards for renewals
- Proposed rate hike in GHI – Employer Employee product effecting increase in average premium per life in range of 15%-20%
- Impact of Covid related health claims at ₹ 6.02 billion for Q12022 (₹ 0.20 billion for Q12021)

Comprehensive Product Portfolio – P&C

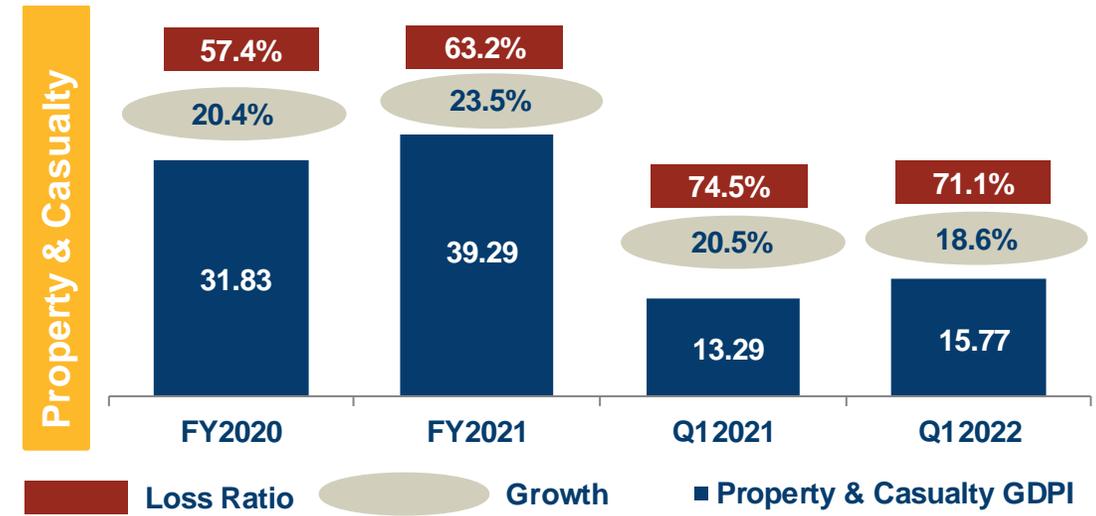
- Market share across all commercial lines

Property & Casualty (P&C) Market Share

Product	Q12021	Q12022
Fire	11.7%	12.6%
Engineering	13.9%	16.8%
Marine Cargo	18.1%	18.0%
Liability	18.6%	18.4%

- Higher net retention on account of increase in rates
- Net impact of cyclone losses of ₹ 0.38 billion for Q12022 (₹ 0.35 billion for Q12021)

₹ billion



ICICI Lombard - Strategy



Diversified Product Mix and Distribution



Excellence in Customer service and Technology



Robust Risk Framework

Financial Performance & Sustained Value Creation

Digital Opportunities

Service Excellence



Policy Issuance

4.1 Mn Policies sourced in Q12022

97.3% issued electronically in Q12022 (97.0% in FY2021)



Claims & Servicing

0.4 Mn Claims honored in Q12022

82.1% Motor OD claims through InstaSpect in June 2021 (60.8% in March 2021)



Headcount Productivity

14.8% 13 year CAGR (FY2008 to FY2021)

Automation and Scale



Next Gen Solutions

Cloud-based speech recognition solutions

Video and audio AI solutions



AI and ML Solutions

62.1% cashless authorization through AI for GHI in June 2021 (60.1% in March 2021)

75.4% first-time STP of motor break-in from Self Inspection app through AI in June 2021 (73.9% in March 2021)



Dynamic Workforce

Remote working policy under Flexi-Able initiatives

Enhanced Data & End point Security

ICICI Lombard - Strategy



Diversified Product Mix and Distribution



Excellence in Customer service and Technology



Robust Risk Framework

Financial Performance & Sustained Value Creation

Risk Management

Underwriting

- Predictive ultimate loss model to improve risk selection
- Diversified exposure across geographies and products
- Historically lower proportion of losses from catastrophic events than overall market share

32

Reinsurance

- Spread of risk across panel of quality re-insurers
- Conservative level of catastrophe (CAT) protection

Investments

- Tighter internal exposure norms as against regulatory limits
- Invest high proportion of Debt portfolio 86.1% (Q12022) in sovereign or AAA rated securities*
 - All Debt securities are rated AA & above
- Zero instance of default in Debt portfolio since inception

Reserving

- IBNR utilization improving trend indicates robustness of reserves
- Disclosing reserving triangles in Annual report since FY2016

33

ICICI Lombard - Strategy



Diversified Product Mix and Distribution



Excellence in Customer service and Technology



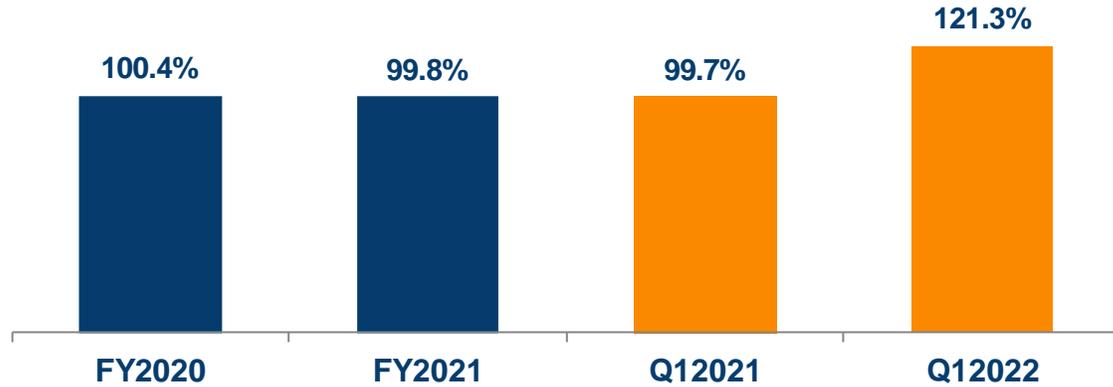
Robust Risk Framework

Financial Performance & Sustained Value Creation

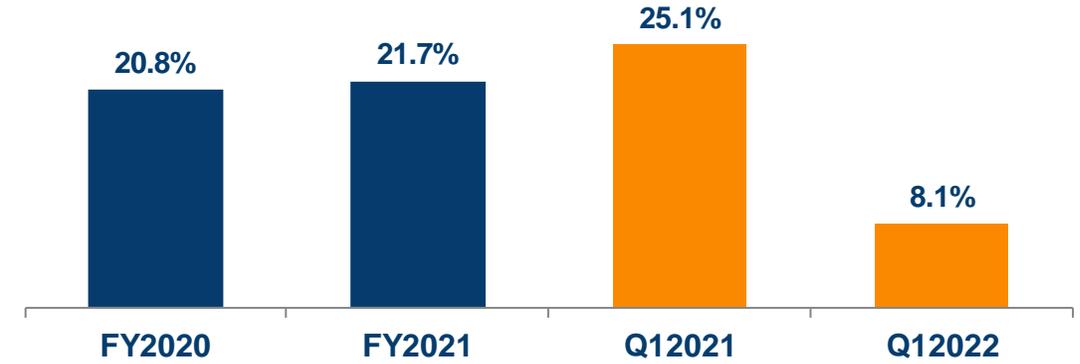
Financial performance

₹ billion

Combined ratio (%)



Return on average Equity (ROAE) (%)



Profit before Tax (PBT)

Growth



Profit after Tax (PAT)

Growth



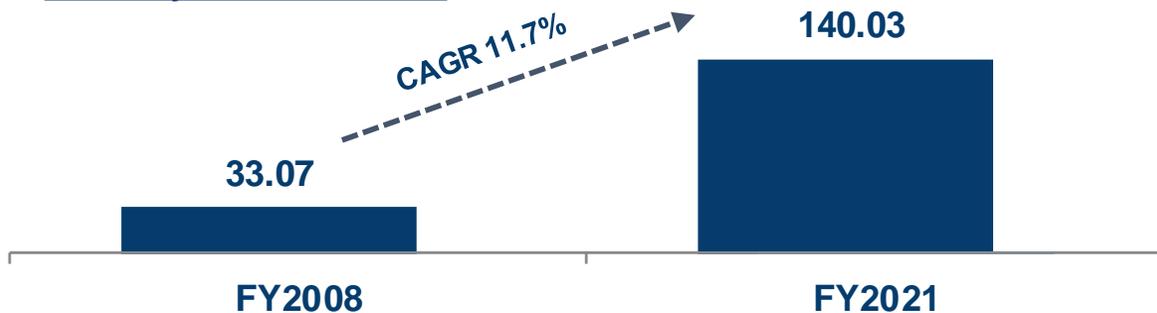
Q12022 includes impact of Covid claims on health book of ₹ 6.02 billion as against ₹ 0.20 billion in Q12021 and ₹ 3.39 billion in FY2021

Sustainable value creation (1/2)

₹ billion

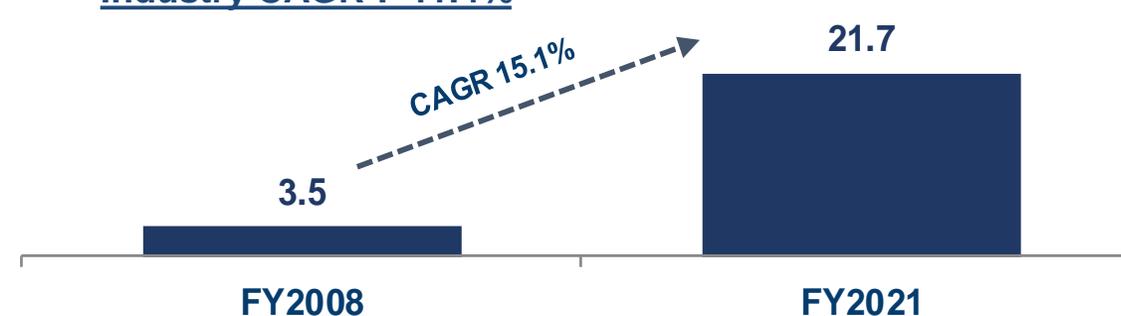
GDPI

Industry CAGR : 15.8%



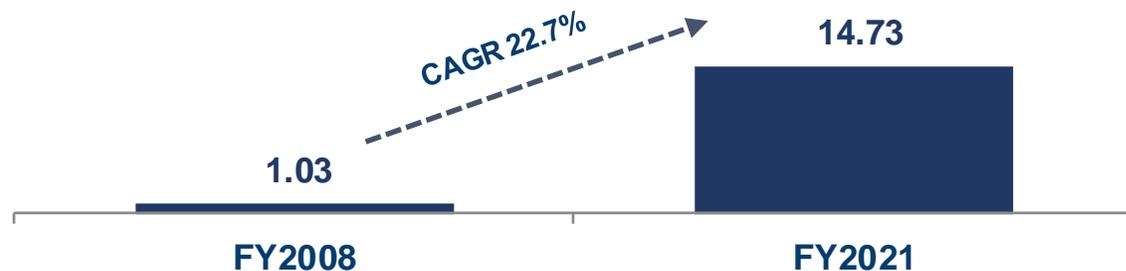
Policies issued (millions)

Industry CAGR : 11.4%*

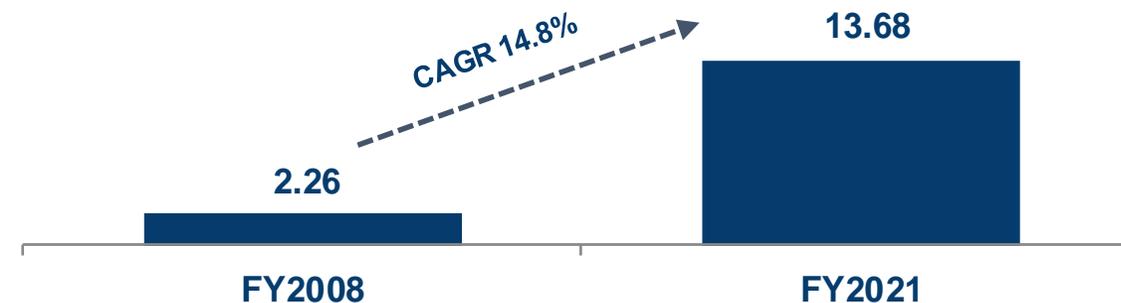


PAT

Industry CAGR**



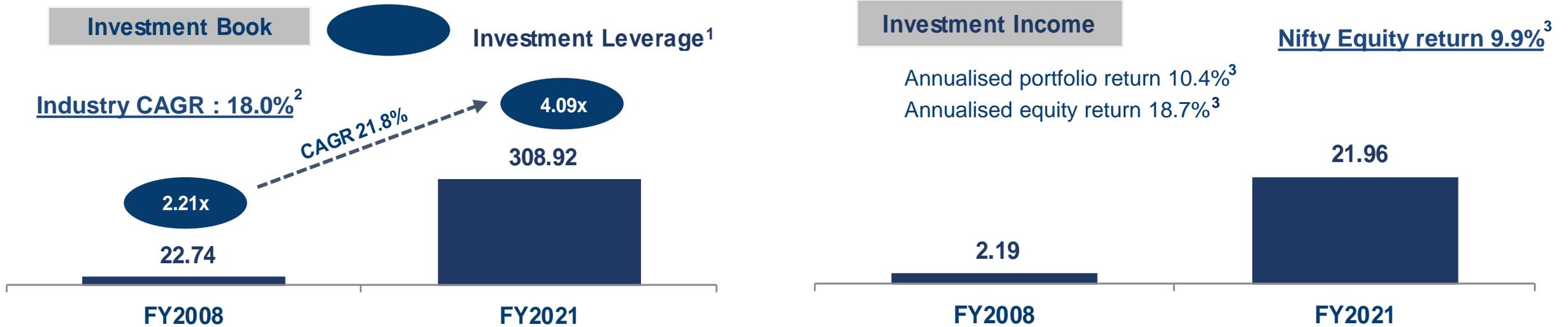
Headcount Productivity (₹ millions)



- Solvency Ratio at June 30, 2021 : 2.76x as against minimum regulatory requirement of 1.50x

Sustainable value creation (2/2)

₹ billion



- Investment portfolio mix⁴ for FY2021 : Corporate bonds 42.7%, G-Sec 38.6% and equity 12.5%
- Strong investment leverage

¹ Total investment assets (net of borrowings) / net worth

² Denotes 12 years CAGR (FY2008 to FY2020)

³ Denotes CAGR from FY2008 to FY2021 , Average portfolio return is inclusive of equity return

⁴ Investment portfolio mix at cost

Agenda

- Industry Overview
- Company Strategy
- **Scheme of Arrangement**
- ESG Initiatives
- Response to Covid-19



Update- Scheme of Arrangement

Regulatory Filings & Approvals

Filed an 'Application for in-principle' approval to IRDAI on August 26, 2020

Communication received from IRDAI, to approach other Regulatory agencies such as CCI, RBI and SEBI to seek necessary approval while in-principle approval under process on September 8, 2020

Central Government on the recommendation of RBI, on September 9, 2020 notified that the provisions of the Banking Regulation Act, 1949 shall not apply to ICICI Bank Limited in so far as it relates to its holding shares of an amount exceeding 30% of paid-up capital of IL for a period of 3 years

Filed for 'No Objection letter' on Scheme of Arrangement with the Stock exchanges on September 11, 2020

Filed Application for approval of CCI on September 22, 2020

CCI approved the combination under sub section (1) section 31 of Competition Act 2002 on November 2, 2020

Update- Scheme of Arrangement

Regulatory Filings & Approvals

BSE Limited and NSE Limited, issued their 'No adverse observation/ No-objection', on the proposed scheme on November 2, 2020 and November 3, 2020 respectively

Received in-principle approval from IRDAI on November 27, 2020

Application made to the NCLT with respect to Scheme of Arrangement on December 3, 2020

The Company, vide NCLT order, convened the meeting of its Equity Shareholders, to consider and approve the Scheme of arrangement on February 23, 2021 and dispensed with the creditors meeting

The Scheme of arrangement was sanctioned by NCLT vide order dated May 13, 2021 with the Appointed date of April 1, 2020

The Authority granted final approval to the Scheme of arrangement for demerger of Bharti AXA GI with the Company

Agenda

- Industry Overview
- Company Strategy
- Scheme of Arrangement
- **ESG Initiatives**
- Response to Covid-19



Safeguarding environment



An overarching Policy on Environment Management



Responsible consumption

- Adapting methods to conserve natural resources and energy
- Prevent emissions on a sustainable basis
- Incorporating business processes that promote reduction in use of paper
- Reduce, Reuse and Recycle for consumable
- Effective disposal of E-waste



Environment friendly business practices

- Reducing carbon footprint by integrating digital tools for sourcing and servicing of business
- Offering environment friendly insurance solutions like insurance for renewable energy - solar panel, electric vehicle insurance etc
- Value-adding risk management services enabling customers take effective measures against anticipated environmentally and catastrophic hazardous events.



Protecting the environment

- Adopting green measures for communication across organisation
- Flexi-Able initiatives resulting in digitization, reduction in business travel and environmental footprint
- “Make a difference” campaign for employees across verticals

Contributing the Social Way



Addressing customer needs

- Providing best-in-class experience
- AI-based solutions and digital claim forms for instant renewals/claims
- Usage of cognitive computing to fasten claim processing, reducing overall response time
- Providing end to end digital solutions



Creating value for employees

- Hiring from diverse skill sets; Employee friendly policies
- Building capabilities in knowledge, skills and competencies through intense and customized training programmes at defined stages of employee career
- Building an inclusive culture and an enabling environment to perform and grow
- Driving a performance culture through differentiation and linkage to rewards



Enabling community awareness and development

- Aimed at community well-being in areas of skill development, sustainable livelihood, healthcare, road safety and wellness
- “Caring Hands” providing free spectacles for children with poor vision
- “Ride to Safety” raising awareness for road safety and bringing about behavioral change
- “Niranjali” to educate children on safe drinking water and hygiene habits
- Covid-19 initiatives such as providing oxygen concentrators, social distancing facilitating equipment, initiating vaccination drive etc

Strong Governance



Robust Structure

- Optimum mix of Executive/Non-Executive Directors as per Policy on Board Diversity
- Performance evaluation of Board, Committees, Chairperson, Individual Directors
- ERM framework* for managing key core risks and robust internal Risk Governance framework of executive committees
- CSR & Sustainability Board Committee oversight to drive ESG



Code of conduct

- Conducting business with highest standards of compliance and ethics
- Zero tolerance approach towards Fraud
- Policies like Prohibition of Insider Trading, Anti-Money Laundering
- Encouraging to report concerns through Whistle Blower Policy



Data protection

- Dedicated Information Security Council
- Enforcing leading practices and controls through effective Cyber security Policy and Framework
- Focused approach to cyber security with the triad of Confidentiality, Integrity and Availability (CIA) at the core of the information security framework



Thank you

Loss Ratio

Particulars	FY2020	FY2021	Q12021	Q12022
Motor OD	68.9%	62.2%	62.9%	68.1%
Motor TP	84.4%	69.7%	70.2%	70.6%
Health, Travel & PA	69.9%	78.0%	75.5%	153.2%
Fire	64.0%	63.7%	94.0%	80.3%
Marine	65.3%	83.3%	83.2%	76.8%
Engineering	40.7%	57.7%	75.1%	74.3%
Other	52.0%	52.7%	53.3%	54.2%
Total	72.9%	68.6%	69.8%	91.2%

Abbreviations:

AI - Artificial Intelligence
API – Application Programming Interface
AY – Accident Year
BOT- Built-Operate-Transfer
CAGR – Compounded Annual Growth Rate
CCI – Competition Commission of India
CY – Calendar Year
EAPAC – Emerging Asia Pacific Markets
FY – Financial Year
G-Sec – Government Securities
GDP – Gross Direct Product
GDPI – Gross Direct Premium Income
GHI – Group Health Insurance
GIC – The General Insurance Corporation of India
GI Council – General Insurance Council
GWP – Gross Written Premium
IBNR – Incurred But Not Reported
IL / ICICI General / Company – ICICI Lombard
IMTPIP – Indian Third Party Insurance Pool
InvIT- Infrastructure Investment Trust

IoT – Internet of Things
IRDAI – Insurance Regulatory and Development Authority of India
ML- Machine Learning
NCLT- National Company Law Tribunal
NEP – Net Earned Premium
NWP – Net Written Premium
OD – Own Damage
PA – Personal Accident
PAT – Profit After Tax
PBT – Profit Before Tax
P&C – Property & Casualty
POS – Point of Sales
REIT- Real Estate Investment Trust
ROAE – Return on Average Equity
SEBI – Securities Exchange Board of India
STP - Straight through processing
₹ - Indian Rupees
TP – Third Party
US\$ - United State’s dollar
VO – Virtual Office

Impact of catastrophic events : Historical snapshot

₹ billion

Catastrophic Event	Year	Economic Losses	Insured losses*	Our Share of Insured losses
Cyclone Amphan*	2020	1,000.00	15.00	7.1%
Maharashtra, Gujarat, Karnataka, Kerala & other states Floods	2019	709.70**	20.00	3.4%
Cyclone Fani	2019	120.00	12.25	2.2%
Kerala floods	2018	300.00	25.00	2.7%
Chennai floods	2015	150.00	49.40	6.2%
Cyclone Hudhud	2014	715.00	41.60	2.2%
J&K floods	2014	388.05	15.60	2.6%
North-east floods	2014	393.30	15.60	***

* estimates based on market sources

**Aon Global Catastrophe Report

***There was no separate reporting of losses resulting from these floods since this did not rise to the level of a catastrophic event for us

Other sources : Google search & estimates

Reserving Triangle Disclosure – Total¹

Incurred Losses and Allocated Expenses (Ultimate Movement)

₹ billion

As at March 31, 2021	Prior	AY 12	AY 13	AY 14	AY 15	AY 16	AY 17	AY 18	AY 19	AY 20	AY 21
End of First Year	75.77	22.53	27.97	35.96	34.16	39.13	49.49	52.41	65.27	72.72	70.56
One year later	76.31	21.97	27.02	34.63	33.95	38.58	49.20	51.10	64.10	71.59	
Two years later	77.10	21.74	26.52	34.37	33.53	38.07	48.84	50.08	63.91		
Three years later	77.21	21.85	26.40	34.29	32.91	37.78	48.57	49.33			
Four years later	78.01	21.83	26.46	33.85	32.73	37.25	48.17				
Five years later	78.50	21.81	26.21	33.73	32.16	37.11					
Six years later	78.73	21.83	26.18	33.32	32.15						
Seven Years later	79.08	21.83	26.17	33.32							
Eight Years later	79.15	21.75	26.12								
Nine Years later	78.99	21.81									
Ten Years later	79.22										
Deficiency/ (Redundancy) (%)	4.6%	-3.2%	-6.6%	-7.3%	-5.9%	-5.2%	-2.7%	-5.9%	-2.1%	-1.6%	

Unpaid Losses and Loss Adjusted Expenses

As at March 31, 2021	Prior	AY 12	AY 13	AY 14	AY 15	AY 16	AY 17	AY 18	AY 19	AY 20	AY 21
End of First Year	11.67	7.98	12.01	17.32	17.10	20.44	26.84	32.58	37.37	37.98	35.74
One year later	6.41	3.33	6.11	9.70	11.58	14.06	16.86	18.03	27.01	27.48	
Two years later	5.59	2.46	4.72	7.92	9.61	11.46	13.04	15.00	19.23		
Three years later	4.60	2.12	3.84	6.73	7.80	9.69	10.67	13.15			
Four years later	4.51	1.76	3.39	5.58	6.77	7.93	9.44				
Five years later	4.04	1.47	2.77	4.82	5.49	7.22					
Six years later	3.66	1.28	2.42	3.94	5.14						
Seven Years later	3.40	1.08	2.12	3.60							
Eight Years later	3.00	0.87	1.92								
Nine Years later	2.43	0.87									
Ten Years later	2.50										

Reserving Triangle Disclosure – IMTPIP

Incurred Losses and Allocated Expenses (Ultimate Movement)

₹ billion

As at March 31, 2021	AY 08	AY 09	AY 10	AY 11	AY 12	AY 13
End of First Year						2.71
One year later					3.85	2.72
Two years later				4.49	3.85	2.73
Three years later			5.81	4.49	3.98	2.73
Four years later		6.16	5.81	4.63	4.12	2.74
Five years later	2.61	6.16	5.85	4.67	4.41	3.16
Six years later	2.61	6.46	5.96	4.99	5.12	3.17
Seven Years later	2.86	6.55	6.05	5.45	5.12	3.17
Eight Years later	2.95	6.69	6.55	5.45	5.12	3.23
Nine Years later	3.00	6.98	6.55	5.45	5.11	
Ten Years later	3.09	6.98	6.55	5.62		
Eleven Years later	3.09	6.98	6.61			
Twelve Years later	3.09	7.19				
Thirteen Years later	3.09					
Deficiency/ (Redundancy) (%)	18.5%	16.7%	13.8%	25.1%	32.6%	18.9%

Unpaid Losses and Loss Adjusted Expenses

As at March 31, 2021	AY 08	AY 09	AY 10	AY 11	AY 12	AY 13
End of First Year						2.67
One year later					3.41	2.30
Two years later				3.14	2.57	1.87
Three years later			3.17	2.38	1.98	1.37
Four years later		2.67	2.51	1.84	1.51	0.98
Five years later	0.86	2.05	2.03	1.32	1.22	1.13
Six years later	0.63	1.89	1.56	1.19	1.63	0.91
Seven Years later	0.72	1.50	1.26	1.31	1.29	0.71
Eight Years later	0.65	1.23	1.39	1.03	1.02	0.66
Nine Years later	0.55	1.19	1.07	0.78	0.91	
Ten Years later	0.52	0.89	0.78	0.79		
Eleven Years later	0.43	0.63	0.73			
Twelve Years later	0.32	0.69				
Thirteen Years later	0.28					

Safe harbor:

Except for the historical information contained herein, statements in this release which contain words or phrases such as 'will' , 'would' , 'indicating' , 'expected to' etc., and similar expressions or variations of such expressions may constitute 'forward-looking statements'. These forward-looking statements involve a number of risks, uncertainties and other factors that could cause actual results to differ materially from those suggested by the forward-looking statements. These risks and uncertainties include, but are not limited to our ability to successfully implement our strategy, our growth and expansion in business, the impact of any acquisitions, technological implementation and changes, the actual growth in demand for insurance products and services, investment income, cash flow projections, our exposure to market risks, policies and actions of regulatory authorities; impact of competition; the impact of changes in capital, solvency or accounting standards, tax and other legislations and regulations in the jurisdictions as well as other risks detailed in the reports filed by ICICI Bank Limited, our holding company, with the United States Securities and Exchange Commission. ICICI Bank and we undertake no obligation to update forward-looking statements to reflect events or circumstances after the date there.